



Executive Master of Business in Complex Project Management (EMCPM)

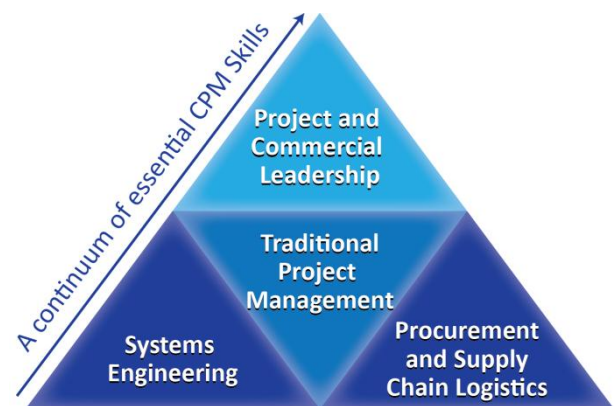
EMCPM Connect: Part Time Cohort commencing Feb 2014, Brisbane.

Skilful leaders of complex projects and programs effectively manage ambiguity, emergence, multiple influential stakeholders, new technologies and dynamic interfaces. They may also have to negotiate rolling lifecycles and even projects where only the final effect rather than the specific solution has been defined. In doing so, they significantly enhance project planning and execution performance, realising additional value for all stakeholders.

The **EMCPM Connect** is a specialist coursework masters program that complies with the 'Competency Standard for Complex Project Managers', originally developed by global government and industry organisations and now maintained by the International Centre for Complex Project Management (www.iccpm.com)

Developing Program Delivery Leaders

This unique program is designed for experienced professionals whose enrolment is sponsored by their employer. Applicants should have a depth of understanding of traditional project management approaches and seek to enhance their skills to successfully lead complex projects and programs. The program is designed to move participants from traditional project management with its focus on procedural compliance and engineering management, to being stakeholder engaged, benefits focused Program and Commercial Delivery Leaders.



EMCPM Connect integrates academic knowledge and industry practice with self awareness and leadership development through a systems thinking approach that underpins the entire program. Participants are challenged to expand their decision making horizons across disciplines and through the development of attributes such as action orientation, courage and wisdom. The goal is to enrich the workplace behaviour of each participant, particularly with regard to influencing and leading others, thinking innovatively, strategic planning and holistic decision making.

The award course component of **EMCPM Connect** is comprised of 24 units taken over three years of part-time study through a blend of on-line engagement and face-to-face workshops. This blended approach has been designed to maximise learning and development, whilst minimising disruption to work and family life. A one week intensive face-to-face workshop is scheduled each six months, being the culmination of a group of four units and setting the stage for the next group of four units. These intensive collaborative learning and networking workshops complement individual study and facilitated online activities. The final intensive workshop is a compulsory two week international study tour to explore how a range of corporate and government organisations manage large projects in complex environments.

The content of each unit comprises a comprehensive range of learning materials in the form of learning guides, readings, videos and other online resources. All materials are accessible online and participants engage with the content during the unit study periods indicated in the table below. The materials are released sequentially in blocks of two units at a time. The self study during this period is complemented by formal and informal online collaboration with academic staff and other learners on the program. There will be programmed collaboration on learning tasks and some assessment tasks will require group collaboration. Online technologies will be used to support the collaboration between the face-to-face workshops.

EMCPM Connect is a structured program of study designed around three contextual domains. The units are strongly interlinked so that knowledge is built in a recursive way through each domain and across the whole program.

Domain 1: Managing Yourself and Others focuses on establishing a foundation language to understand complex projects and to learn about one self and others. It draws on systems thinking, both hard and soft, and an understanding of strategy and the high order concepts of portfolio and program management.

Domain 2: Performing for Results explores managing project based organisations and their contexts, exploring business skills to support multidisciplinary synthesis and decision making to exploit opportunities and manage risks.

Domain 3: Leading for Results focuses on action frames to effectively lead in a dynamic and ambiguous environment and to realise the planned benefits of large and complex projects. This domain is the capstone of the program, unifying the academic course with the expanding horizons and personal development components and culminates in an employer relevant workplace project.



GZ52 EMCPM CONNECT COURSE SUMMARY: 2014 BRISBANE PART TIME ENROLMENT

This document will assist you with the completion of your enrolment in the next **Brisbane** part time offering of **EMCPM Connect** (QUT course code GZ52), scheduled to commence in **February 2014**. The current part time schedule offers eight units per year, thus participants may be able to complete the Masters program over three years (subject to any QUT changes in the program format or delivery). Course information, including unit synopses, is available on our website www.qut.edu.au/study/courses/executive-master-of-business-complex-project-management/

Course Structure

To graduate with the QUT award of Executive Master of Business (Complex Project Management) participants must successfully complete all 24 units of the EMCPM program, each unit being six credit points (cp) for a total of 144 cp. Participants have the option of exiting the EMCPM after successfully completing eight units with a Graduate Certificate in Business, or after successfully completing sixteen units with a Graduate Diploma in Business (Complex Project Management).

	Year 1	Year 2	Year 3
February	Workshop 17-22 Feb GSZ 502 GSZ 503 GSZ 501 GSZ 526 Workshop 26-31 May	GSZ 505 GSZ 509 GSZ 533 GSZ 512 Workshop 25-30 May	GSZ 519 GSZ 520 GSZ 521 GSZ 522 Workshop 23-28 May
June	Break	Break	Break
August	GSZ 507 GSZ 508 GSZ 527 GSZ 510 Workshop 1-6 Dec	GSZ 513 GSZ 516 GSZ 534 GSZ 515 Workshop 23-28 Nov	GSZ 523 GSZ 518 Study Tour 26 Sep – 7 Oct GSZ 524
December			

Tuition Fees

Non-refundable program tuition fees are invoiced progressively over the three years of the program, on the dates shown in the table below. Please note the dates are subject to change and the tuition fees shown below in years two and three include the anticipated fee escalation.

Other costs for participation in the **EMCPM Connect** include any travel costs for participation in the intensive face-to-face workshops to be held at the QUT campus in Brisbane plus an estimated AUD\$12,000 for the compulsory international study tour (using economy class travel).

Payments		Due
Payment #1	\$12,500 ex-GST due	1 February 2013
Payment #2	\$12,500 ex-GST due	1 July 2013
Payment #3	\$13,000 due	1 January 2014
Payment #4	\$13,000 due	1 July 2014
Payment #5	\$13,520 due plus an estimated \$12,000 for the international study tour	1 January 2015
Payment #6	\$13,520 due	1 July 2015

Entry Criteria

Candidates seeking entry to the **EMCPM Connect** should be experienced project managers (minimum of five years project management experience). The typical profile of an EMCPM participant is a senior project manager seeking to enhance his/her leadership and business acumen or a younger, high potential project manager seeking to accelerate his/her career.

All applicants must have:

- An undergraduate degree; or
- A Graduate Management Admissions Test (GMAT) score of 500 or higher (www.mba.com/mba/TaketheGMAT) or demonstrate comparable capability to the satisfaction of the course coordinator at an interview.

Application Process

Applications for admission into **EMCPM Connect** may be submitted at any time. Applications submitted within four weeks of the offering commencement date will be considered on a case by case basis.

Application documentation must be submitted in writing and include:

1. Completed QUT application form
 - Australian citizens and permanent residents, and New Zealand citizens should complete the QUT 'PG' form
 - International participants should complete the QUT 'F' form, and include a copy of your Australian visa.

Access the application forms by clicking 'Apply' at www.qut.edu.au/study/courses/executive-master-of-business-complex-project-management/

2. A copy of the applicant's full CV outlining current role and responsibilities and recent work history.
3. Written confirmation of the employer's sponsorship of the applicant's enrolment. A sponsorship letter should specifically confirm support for:
 - Undertaking the three year part-time **EMCPM Connect** program;
 - Payment of the program tuition fees;
 - Payment for travel costs associated with the two week international study tour; and
 - Provision of Apple iPad and relevant applications. Provision of a laptop computer with Microsoft Office and wireless capability.

Please ensure the employer's letter also includes the following details: company name, Australian Business Number (if relevant) and postal address; plus an administrative and financial contact person, building address, postal address, phone number and email address.

Please mail the completed application form and supporting original documentation to the address below. Applications cannot be submitted electronically and must be received in original. However, to ensure your application is processed as quickly as possible, please **also** email or fax the completed application forms to the Course Administrator (emcpm.embsp@qut.edu.au; fax:+61 7 3138 1299).

Post: Queensland University of Technology
QUT Graduate School of Business
EMCPM Program Administration
Level 4, B Block
Gardens Point Campus
GPO Box 2434
Brisbane Qld 4001
Australia

All applications will be receipted. Successful applications will receive a formal letter of offer from the University, with instructions on how to accept the offer through the University online system QUT-Virtual.

Graduate School of Business Contact Details

Campus Location: QUT Graduate School of Business
Level 4, B Block, Gardens Point Campus
2 George Street, Brisbane QLD 4001
www.qut.edu.au/gsb

Course Administration: Mrs Michelle McGarvey
+61 7 3138 4977
emcpm.embsp@qut.edu.au